## \*\* PUBLIC DISCLOSURE COPY \*\*

Department of the Treasury Internal Revenue Service

## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No. 1545-0047

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

Open to Public Inspection

Α	For the	2012 calendar year, or tax year beginning	and	ending	_	
В	Check if applicable	C Name of organization			D Employer identifi	cation number
i						
	Addre	E CENTER FOR GLOBAL DEVEL	OPMENT			
	Name chang	Doing Business As			52-2	351337
	Initial return	Number and street (or P.O. box if mail is not delive	ered to street address)	Room/suite		
	Termir ated	I TOOO MADDACHODELLD AVEN	UE, N.W.	3 FL	202-	416-4000
	Ameno return	City, town, or post office, state, and ZIP code			G Gross receipts \$	21,981,867.
	Applic tion	WASHINGTON, DC 20030			H(a) Is this a group re	
	pendir	F Name and address of principal officer:NANC	Y BIRDSALL		for affiliates?	Yes X No
		SAME AS C ABOVE			H(b) Are all affiliates inc	cluded? Yes No
			(insert no.) 4947(a)(1)	or 527	If "No," attach a	list. (see instructions)
		e: ► WWW.CGDEV.ORG			H(c) Group exemption	
		i i i i i i i i i i i i i i i i i i i	ociation Other	<b>∟</b> Year	of formation: $2001$	M State of legal domicile: DC
P	art I					
é	1	Briefly describe the organization's mission or most si	ignificant activities: SEE	PART I	II, LINE 1.	
Activities & Governance						
ern		Check this box 🕨 📖 if the organization disconti			<b>I</b>	
હુ		Number of voting members of the governing body (P				29
જ		Number of independent voting members of the gove				28
ijes		Total number of individuals employed in calendar yea				77
ξį		Total number of volunteers (estimate if necessary)				
Ac		Total unrelated business revenue from Part VIII, colu				0.
_	b	Net unrelated business taxable income from Form 99	90-1, line 34	······		
		Ocabile tions and sweets (Dath)(III lies th)			Prior Year 16,982,661.	Current Year 7,451,841.
ine		Contributions and grants (Part VIII, line 1h)		778,061.	1,402,588.	
Revenue					744,919.	505,682.
Be		Investment income (Part VIII, column (A), lines 3, 4, a			-48,361.	-59,126.
	1	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9			18,457,280.	9,300,985.
_		Total revenue - add lines 8 through 11 (must equal P			0.	0.
		Grants and similar amounts paid (Part IX, column (A) Benefits paid to or for members (Part IX, column (A),			0.	0.
(0	1	Salaries, other compensation, employee benefits (Pa			6,245,300.	T -
Expenses	162	Professional fundraising fees (Part IX, column (A), line			0.	0.
pen	h	Total fundraising expenses (Part IX, column (D), line 2	2060	37.	<u> </u>	0.
Ä	17	Other expenses (Part IX, column (A), lines 11a-11d, 1			3,475,626.	4,107,993.
		Total expenses. Add lines 13-17 (must equal Part IX,			9,720,926.	
		Revenue less expenses. Subtract line 18 from line 12			8,736,354.	
or	1.0	Tieveride 1000 experiede. Cabilact into 10 from line 12		Be	ginning of Current Year	End of Year
ets	20	Total assets (Part X, line 16)			39,395,166.	39,845,282.
Ass	21	T			1,078,848.	982,582.
Net Assets or Fund Balances	22	Net assets or fund balances. Subtract line 21 from lin			38,316,318.	38,862,700.
P	art II	Signature Block				
Und	ler pena	Ities of perjury, I declare that I have examined this return, in	cluding accompanying schedule	s and statem	ents, and to the best of m	y knowledge and belief, it is
true	, correc	t, and complete. Declaration of preparer (other than officer)	is based on all information of w	hich preparer	has any knowledge.	
Sig	n	Signature of officer			Date	
He	re	ELLEN MACKENZIE, CFO				
		Type or print name and title			Oato I I	II DTIN
<u>.</u> .		Print/Type preparer's name	reparer's signature		Date Check L	PTIN
Pai		GEL WANT DOCUMENTS	c doddowy		self-employ	
	parer	Firm's name GELMAN, ROSENBERG			Firm's EIN	52-1392008
USE	Only	Firm's address 5 4550 MONTGOMERY A			, , , , , , , , , , , , , , , , , , ,	201\ 0E1 0000
<del></del>	.,	BETHESDA, MD 2081			Phone no. (	301) 951-9090
Ma	y the IF	RS discuss this return with the preparer shown above	e? (see instructions)			X Yes No

Pai	t III Statement of Program Service Accomplishments	
	Check if Schedule O contains a response to any question in this Part III	X
1	Briefly describe the organization's mission: THE CENTER FOR GLOBAL DEVELOPMENT IS AN INDEPENDENT, NONPROFIT POLICY	
	RESEARCH ORGANIZATION THAT IS DEDICATED TO REDUCING GLOBAL POVERTY AND	
	INEQUALITY TO MAKING GLOBALIZATION WORK FOR THE POOR. THROUGH A	
	COMBINATION OF RESEARCH AND STRATEGIC OUTREACH, THE CENTER ACTIVELY	
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?  Yes X	
		ИО
_	If "Yes," describe these new services on Schedule O.  Did the organization cease conducting, or make significant changes in how it conducts, any program services?  Yes X	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes If "Yes," describe these changes on Schedule O.	ИО
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.	
7	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and	
	revenue, if any, for each program service reported.	
4a	(Code: ) (Expenses \$ 9,155,425 • including grants of \$ ) (Revenue \$ 1,402,588	• )
	PROVIDED NEW RESEARCH, DATA, CONSULTATION, SEMINARS, BOOKS AND REPORTS	
	TO HELP ADDRESS ISSUES OF WORLD AID EFFECTIVENESS, GLOBAL HEALTH AND	
	OTHER DEVELOPMENT ISSUES.	
4b	(Code:) (Expenses \$ including grants of \$) (Revenue \$)	
		<b>-</b> ′
4c	(Code:) (Expenses \$ including grants of \$) (Revenue \$	_ )
4d	Other program services (Describe in Schedule O.)	
	(Expenses \$ \text{including grants of \$ \text{) (Revenue \$ \text{)}}	
<u>4e</u>	Total program service expenses ▶ 9,155,425.	
	Form <b>990</b> (20	)12)

232002 12-10-12

#### Part IV | Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?  If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Х
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			7.7
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	37	X
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	446	х	
40-	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Λ	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	х	
h	Was the organization included in consolidated, independent audited financial statements for the tax year?	ıza	- 22	
D	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization			
	or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals			
	located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		X
<b>2</b> 0a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	<b>20</b> b		
			000	

### Part IV Checklist of Required Schedules (continued)

			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If</i> "Yes," <i>complete Schedule J</i>	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No", go to line 25	24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		x
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		Х
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		Х
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations?  If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34		Х
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?  If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
	Note. All Form 990 filers are required to complete Schedule O	38	X	

### Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V					
					Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	27			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	<b>1</b> b	0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and re	portal	ble gaming			
	(gambling) winnings to prize winners?			1c	Х	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,					
	filed for the calendar year ending with or within the year covered by this return	2a	77			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns	ns?		2b	X	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions	<b>(</b> )				
				3a		X
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O			3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other a		•			.,
	financial account in a foreign country (such as a bank account, securities account, or other financial a	accour	nt)?	4a		Х
b	If "Yes," enter the name of the foreign country:					
_	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial A			_		v
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		ľ	5a		X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transa			5b		
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?  Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			5c		
Va	any contributions that were not tax deductible as charitable contributions?			6a		х
h	If "Yes," did the organization include with every solicitation an express statement that such contribut			- Ou		
-	were not tax deductible?		-	6b		
7	Organizations that may receive deductible contributions under section 170(c).					
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser	vices p	rovided to the payor?	7a		Х
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	as requ	uired			
	to file Form 8282?			7с		Х
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d				
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit c		· · · · · · · · · · · · · · · · · · ·	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contr		The state of the s	7f		Х
g	If the organization received a contribution of qualified intellectual property, did the organization file Fo			7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization of cars, boats, airplanes, or other vehicles, did the organization of cars, boats, airplanes, or other vehicles, did the organization of cars, boats, airplanes, or other vehicles, did the organization of cars, boats, airplanes, or other vehicles, did the organization of cars, boats, airplanes, or other vehicles, did the organization of cars, boats, airplanes, or other vehicles, did the organization of cars, boats, airplanes, or other vehicles, did the organization of cars, boats, airplanes, or other vehicles, did the organization of cars, boats, airplanes, or other vehicles, did the organization of cars, boats, airplanes, or other vehicles, did the organization of cars, boats, airplanes, or other vehicles, did the organization of cars, boats, airplanes, or other vehicles, did the organization of cars, airplanes, airplane		/_ 1	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Di			•		
0	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at a	any um	e during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.  Did the organization make any taxable distributions under section 4966?		N/A	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?			9b		
10	Section 501(c)(7) organizations. Enter:			35		
а	Initiation fees and capital contributions included on Part VIII, line 12 N/A	10a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	Section 501(c)(12) organizations. Enter:					
а	Gross income from members or shareholders N/A	11a				
	Gross income from other sources (Do not net amounts due or paid to other sources against					
	amounts due or received from them.)	11b				
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	1041?	'	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		37/3			
а	Is the organization licensed to issue qualified health plans in more than one state?		N/A	13a		
	<b>Note.</b> See the instructions for additional information the organization must report on Schedule O.					
b	Enter the amount of reserves the organization is required to maintain by the states in which the	40				
_	organization is licensed to issue qualified health plans	13b				
	Enter the amount of reserves on hand  Did the organization receive any payments for indoor tanning services during the tax year?	13c		14a		Х
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule			14b		<del></del> -
-		·	·····		990	(2012)

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response to any question in this Part VI					X
<u>Sec</u>	tion A. Governing Body and Management					
					Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	29			
	If there are material differences in voting rights among members of the governing body, or if the governing					
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.					
b	Enter the number of voting members included in line 1a, above, who are independent	1b	28			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationsh	ip with any other				
	officer, director, trustee, or key employee?			2		Х
3	Did the organization delegate control over management duties customarily performed by or under the	ne direct supervision				
	of officers, directors, or trustees, or key employees to a management company or other person? $\dots$			3		Х
4	$\label{eq:decomposition} \mbox{Did the organization make any significant changes to its governing documents since the prior Form}$	990 was filed?		4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's as	sets?		5		Х
6	Did the organization have members or stockholders?			6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or a	ppoint one or				
	more members of the governing body?			7a		X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,	stockholders, or				
	persons other than the governing body?			7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year	-				
а	The governing body?			8a	X	
b	Each committee with authority to act on behalf of the governing body?			8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be real	ached at the				
				9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal F	Revenue Code.)				
					Yes	No
	Did the organization have local chapters, branches, or affiliates?			10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such of					
	and branches to ensure their operations are consistent with the organization's exempt purposes?			10b		
	Has the organization provided a complete copy of this Form 990 to all members of its governing boo	dy before filing the fo	rm?	11a	X	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.					
12a				12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise			12b	X	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Y				7.7	
	in Schedule O how this was done			12c	X	
13	Did the organization have a written whistleblower policy?			13	X	
14	Did the organization have a written document retention and destruction policy?			14	X	
15	Did the process for determining compensation of the following persons include a review and approve	•				
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?				37	
	The organization's CEO, Executive Director, or top management official			15a	Х	v
b	Other officers or key employees of the organization		······ }	15b		X
46	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).					
юа	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange			40		v
	taxable entity during the year?			16a		X
a	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluation is initially and talk a great and a great and the control of t					
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the orga	inization's	ŀ	401		
202	exempt status with respect to such arrangements?			16b		
	tion C. Disclosure  List the states with which a copy of this Form 990 is required to be filed ► NONE					
17 10		T (Section 501/a)/0)-	only) c	vailah	lo.	
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-	1 (3ection 501(c)(3)S	orny) a	valläD	ie	
	for public inspection. Indicate how you made these available. Check all that apply.  X Own website Another's website X Upon request Other (explain	in Schedula (1)				
10		n in Schedule O)	iov or a	l fina:-	oia!	
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, c	ormict of interest pol	icy, and	ıımar	icial	
<b>2</b> 0	statements available to the public during the tax year.  State the name, physical address, and telephone number of the person who possesses the books a	and received of the	aani=a+	ion: 🕨		
20	ELLEN MACKENZIE - 202-416-4062	ind records of the or	yanızat	IOI I.		
	1800 MASSACHUSETTS AVENUE, N.W., NO. 3 FL, WASHING	TON DC 2	2003	5		
	TOTO INTERPOLITION IN THE PROPERTY OF THE PROP	2 2 2 2 2		~		

12-10-12

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A) Name and Title	(B) Average hours per week	Position (do not check more than one box, unless person is both an officer and a director/trustee)					h an	from	(E) Reportable compensation from related	(F) Estimated amount of other
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1) NANCY BIRDSALL PRESIDENT	40.00	x		х				317,353.	0.	40,260.
(2) EDWARD SCOTT	0.40	^		_				317,333.	0.	40,200.
CHAIR	0.40	x		х				0.	0.	0.
(3) TIMOTHY ADAMS	0.20							•	<u> </u>	•
MEMBER	0120	x						0.	0.	0.
(4) Q. MUNIR ALAM	0.20	<del> </del>							•	
MEMBER (JOINED 4/2012)		x						0.	0.	0.
(5) C. FRED BERGSTEN	0.20									
MEMBER		x						0.	0.	0.
(6) HENRIETTA HOLSMAN FORE	0.20									
MEMBER		Х						0.	0.	0.
(7) DAVID GERGEN	0.20									
MEMBER		Х						0.	0.	0.
(8) THOMAS R. GIBIAN	0.20									
MEMBER		Х						0.	0.	0.
(9) DAVID F. GORDON	0.20									
MEMBER		Х						0.	0.	0.
(10) C. BOYDEN GRAY	0.20									_
MEMBER		Х						0.	0.	0.
(11) JAMES HARMON	0.20									
MEMBER		Х						0.	0.	0.
(12) BRAD HORWITZ	0.20	,,						0		_
MEMBER	0.00	Х						0.	0.	0.
(13) ENRIQUE V. IGLESIAS	0.20	ļ ,,						0		_
MEMBER (114) WARRANTE WEEDER	0.20	Х				_		0.	0.	0.
(14) KASSAHUN KEBEDE MEMBER	0.20	X						0.	0.	0.
(15) SUSAN B. LEVINE	0.20	^				-		0.	<u> </u>	0.
MEMBER (JOINED 7/2012)	0.20	x						0.	0.	0.
(16) DAVID LINDAUER	0.20					$\vdash$	Н	0.	· ·	
MEMBER/EX-OFFICIO (JOINED 8/2012)	J • 20	x						0.	0.	0.
(17) JOHN LIPSKY	0.20	<del>  ``</del>				$\vdash$	$\vdash$	•	•	
MEMBER (JOINED 4/2012)	1.20	x						0.	0.	0.

232007 12-10-12

	FOR GLOB.								52-2351	331	P	age 🎖
Part VII   Section A. Officers, Directors, Tr	ustees, Key Em	ploy	/ees	, an	d Hi	ghe	st C	ompensated Employe	es (continued)			
(A)	(B)				C)			(D)	(E)		(F)	
Name and title	Average	(dc	not c	Pos heck	ition more	than	one	Reportable	Reportable	Es	timate	∍d
	hours per week	box	, unle cer ar	ss pe	rson lirecto	is bot or/trus	th an	compensation	compensation		nount	
	(list any	$\vdash$	Г				, , , , , , , , , , , , , , , , , , ,	from the	from related		other	
	hours for	or director				_		organization	organizations (W-2/1099-MISC)		pensa om th	
	related	e or 0	stee			nsated		(W-2/1099-MISC)	(** 2/ 1033 141100)		anizat	
	organizations		al tru		yee	ım pe		(** = ** * * * * * * * * * * * * * * * *			d relat	
	below	Individual	Institutional trustee	er	Key employee	est co oyee	ıer			orga	anizati	ons
	line)	Indiv	Instit	Officer	Key e	Highest compensated employee	Former					
(18) MARK MALLOCH-BROWN	0.20											
MEMBER		Х						0.	0.			0.
(19) EDWARD E. MCNALLY	0.20	1						_	_			
MEMBER		Х						0.	0.			0.
(20) ROBERT MOSBACHER JR.	0.20	1						_	_			
MEMBER		Х						0.	0.			0.
(21) NGOZI OKONJO-IWEALA	0.20	1						_				_
MEMBER		Х						0.	0.			0.
(22) DINA HABIB POWELL	0.20	1						_				_
MEMBER (JOINED 7/2012)		Х						0.	0.			0.
(23) SHERYL SANDBERG	0.20	┨							_			_
MEMBER		Х						0.	0.			0.
(24) S. JACOB SCHERR	0.20	┨							•			•
MEMBER		Х						0.	0.			0.
(25) SMITHA SINGH	0.20	┨							•			•
MEMBER		Х						0.	0.			0.
(26) PATTY STONESIFER	0.20	۱							•			^
MEMBER		X						0.	0.	_		0.
1b Sub-total								317,353.	0.		0,2	
c Total from continuation sheets to Part								1,638,356.	0.		$\frac{1}{2}, \frac{7}{2}$	
d Total (add lines 1b and 1c)						<u> </u>		1,955,709.	0.	33	<b>2,</b> 0	54.
2 Total number of individuals (including bu		nose	liste	ed a	bove	e) wl	no re	eceived more than \$100	,000 of reportable			1.0
compensation from the organization											V	19
											Yes	No
3 Did the organization list any <b>former</b> offic												37
line 1a? If "Yes," complete Schedule J fo										3		X
4 For any individual listed on line 1a, is the	•							•	•		37	
and related organizations greater than \$										4	X	
5 Did any person listed on line 1a receive of	•				•			•				77
rendered to the organization? If "Yes," co	omplete Schedu	ie J	or s	uch	pers	son				5		X
Section B. Independent Contractors												
1 Complete this table for your five highest	compensated in	dep	ende	ent c	ontr	racto	ors tl	hat received more than	\$100,000 of compens	sation f	rom	

the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
SOCIAL INSIGHT		
15 CENTRE STREET, SUITE 4, BATH, ME 04530	CONSULTANT	211,000.
2 Total number of independent contractors (including but not limited to those liste	d above) who received more than	

\$100,000 of compensation from the organization 
SEE PART VII, SECTION A CONTINUATION SHEETS

Form 990 CENTER F	OK GLODA	<u>√</u>	וע	7 V I	المد	JPI	<u> 161</u>	N.T.	52-235	133/
Part VII   Section A. Officers, Directors, Ti	rustees, Key Eı	nplo	oyee	s, a	nd l	ligh	est	Compensated Employ	ees (continued)	
(A)	(B)			((				(D)	(E)	(F)
Name and title	Average hours	(cl	heck	Pos	ition		ly)	Reportable compensation	Reportable compensation	Estimated amount of
	per week (list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(27) BELINDA STRONACH MEMBER	0.20	x						0.	0.	0
(28) LAWRENCE H. SUMMERS MEMBER	0.20	х						0.	0.	0
(29) TONI G. VERSTANDIG	0.20	х						0.	0.	0
(30) ADAM WALDMAN MEMBER (LEFT 4/2012)	0.20	X						0.	0.	0
(31) ELLEN MACKENZIE	40.00	^								
CHIEF FINANCIAL OFFICER (32) SARAH MARCHAL MURRAY	40.00			Х				177,795.	0.	39,388
DIR. INST. ADV. & BOARD SECRETARY (33) LAWRENCE MACDONALD	40.00			Х				141,792.	0.	21,246
VICE PRESIDENT					х			206,044.	0.	43,308
(34) TODD MOSS VICE PRESIDENT	40.00				Х			205,560.	0.	44,058
(35) ALAN GELB SENIOR FELLOW	40.00					х		186,747.	0.	27,306
(36) MEAD OVER	40.00									
SENIOR FELLOW (37) LILIANA ROJAS SUAREZ	40.00					Х		181,009.	0.	26,466
SENIOR FELLOW (38) VIJAYA RAMACHANDRAN	40.00					Х		180,481.	0.	31,841
SENIOR FELLOW						Х		180,403.	0.	31,449
(39) AMANDA GLASSMAN SENIOR FELLOW	40.00					х		178,525.	0.	26,732
Total to Part VII, Section A, line 1c								1,638,356.		291,794

Check if Schedule O contains a response to any question in this Part VIII	Га	IL VII			to any question i	n this Part VIII			
Substitute			511051K II GG1104410 G 5011K	amo a response	to any quodion	(A)	(B) Related or exempt function	Unrelated business	I from tax under
Substitute	nts nts	1 a	Federated campaigns	1a					
Substitute	Gra								
Substitute	A, ts								
Substitute	를 를								
Substitute	Sir		• (	′ <del>                                    </del>					
Substitute	ig je	Ť			7 451 841				
Substitute	불티	~			7,431,041.				
Substitute	agal	•				7.451.841.			
2 a CONTRACT REVENUE   900099   1,356,481, 1,356,481,   900099   46,107,			Totali / Ida iii ico Ta Ti			, , , -			
Total. Add lines 2a.21	<u>ب</u>	2 a	CONTRACT REVENUE			1,356,481.	1,356,481.		
Total. Add lines 2a.21	اه يَّذ	b	PUBLICATION INCOME		900099	46,107.	46,107.		
Total. Add lines 2a.21	S al	С							
Total. Add lines 2a.21	e e	d							
Total. Add lines 2a.21	S <sub>T</sub>	е							
3	۱ ۵								
Other similar amounts	-					1,402,588.			
1		3	, ,	,	· ·	490 836			490 836
180   180		4				150,000.			130,030.
(i)   Personal   180,868.   180				•					
180,868.   233,994.   259,126.   259,126.   260,		_							
Description   Company   Description   Desc		6 a	Gross rents						
d Net rental income or (loss)  7 a Gross amount from sales of assets other than inventory b Less: cost or other basis and sales expenses 12,440,888. c Gain or (loss) 14,846. d Net gain or (loss)  8 a Gross income from fundraising events (not including \$		b		239,994.					
Tall Gross amount from sales of assets other than inventory   12,455,734.		С	Rental income or (loss)	-59,126.	,				
Bassets other than inventory   12,455,734,						-59,126.			-59,126.
b Less: cost or other basis and sales expenses		7 a	Gross amount from sales of		<del>- '</del>				
and sales expenses			•	12,455,734.					
C   Gain or (loss)   14,846		b		12 440 999					
d Net gain or (loss)		_							
8 a Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18 a b Less: direct expenses b c Net income or (loss) from fundraising events a b Less: direct expenses b c Net income or (loss) from gaming activities. See Part IV, line 19 a b Less: direct expenses b c Net income or (loss) from gaming activities a b Less: cost of goods sold b c Net income or (loss) from sales of inventory b Miscellaneous Revenue Business Code a b Less: cost of goods sold b c Net income or (loss) from sales of inventory b a d All other revenue e						14 846.			14 846.
including \$ of contributions reported on line 1c). See Part IV, line 18 a b Less: direct expenses b c Net income or (loss) from fundraising events						,			
c Net income or (loss) from fundraising events  9 a Gross income from gaming activities. See Part IV, line 19 b Less: direct expenses c Net income or (loss) from gaming activities  10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory  Miscellaneous Revenue  Business Code  11 a b c d All other revenue e Total. Add lines 11a-11d 12 Total revenue. See instructions.	ğ	0 4		•					
c Net income or (loss) from fundraising events  9 a Gross income from gaming activities. See Part IV, line 19 b Less: direct expenses c Net income or (loss) from gaming activities  10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory  Miscellaneous Revenue  Business Code  11 a b c d All other revenue e Total. Add lines 11a-11d 12 Total revenue. See instructions.	eve								
c Net income or (loss) from fundraising events  9 a Gross income from gaming activities. See Part IV, line 19 b Less: direct expenses c Net income or (loss) from gaming activities  10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory  Miscellaneous Revenue  Business Code  11 a b c d All other revenue e Total. Add lines 11a-11d 12 Total revenue. See instructions.	<u>بر</u> ا		Part IV, line 18	a					
c Net income or (loss) from fundraising events  9 a Gross income from gaming activities. See Part IV, line 19 b Less: direct expenses c Net income or (loss) from gaming activities  10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory  Miscellaneous Revenue  Business Code  11 a b c d All other revenue e Total. Add lines 11a-11d 12 Total revenue. See instructions.	풀	b							
Part IV, line 19  b Less: direct expenses c Net income or (loss) from gaming activities  10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory  Miscellaneous Revenue  Business Code  11 a b c d All other revenue e Total. Add lines 11a-11d Total revenue. See instructions.  p (1,000)	~	С	Net income or (loss) from fund	draising events	<b></b>				
b Less: direct expenses b C Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances a Less: cost of goods sold b C Net income or (loss) from sales of inventory Miscellaneous Revenue Business Code 11 a b C All other revenue e Total. Add lines 11a-11d		9 a							
c Net income or (loss) from gaming activities  10 a Gross sales of inventory, less returns and allowances a b Less: cost of goods sold c Net income or (loss) from sales of inventory  Miscellaneous Revenue  Business Code  11 a b c d All other revenue e Total. Add lines 11a-11d Total revenue. See instructions.   >									
10 a Gross sales of inventory, less returns and allowances a b Less: cost of goods sold b c Net income or (loss) from sales of inventory Miscellaneous Revenue Business Code  11 a b c d All other revenue e Total. Add lines 11a-11d p 9,300,985. 1,402,588. 0. 446,556.									
and allowances a b Less: cost of goods sold b C Net income or (loss) from sales of inventory Miscellaneous Revenue Business Code  11 a									
b Less: cost of goods sold b c Net income or (loss) from sales of inventory ►  Miscellaneous Revenue Business Code  11 a b c d All other revenue E Total. Add lines 11a-11d ►  12 Total revenue. See instructions. ► 9,300,985. 1,402,588. 0. 446,556.		ю а							
c Net income or (loss) from sales of inventory  Miscellaneous Revenue  Business Code  11 a  b  c  d All other revenue  e Total. Add lines 11a-11d  12 Total revenue. See instructions.  > 9,300,985.  1,402,588.  0.446,556.		h							
Miscellaneous Revenue       Business Code         11 a									
b									
b	l	11 a							
d All other revenue		b							
e Total. Add lines 11a-11d       ▶         12 Total revenue. See instructions.       ▶       9,300,985.       1,402,588.       0.       446,556.									
12 Total revenue. See instructions.   9,300,985. 1,402,588. 0. 446,556.									
						0 200 005	1 400 500		116 556
	23200	9	rotal revenue. See Instructions.		<b>&gt;</b>	5,300,985.	1,402,588.	0.	,

#### Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response to any question in this Part IX (B) (D) (A) Do not include amounts reported on lines 6b. Management and general expenses Total expenses Program service Fundraising 7b, 8b, 9b, and 10b of Part VIII. expenses expenses Grants and other assistance to governments and organizations in the United States. See Part IV, line 21 Grants and other assistance to individuals in the United States. See Part IV, line 22 Grants and other assistance to governments. organizations, and individuals outside the United States. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, 1,236,804. 540,553. 479,734. 216,517. trustees, and key employees ..... Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 4,341,545. 4,137,053. 141,760. Other salaries and wages 62,732. 7 Pension plan accruals and contributions (include 427,805. section 401(k) and 403(b) employer contributions) 427,805. 301,331. Other employee benefits 337,866. 20,962. 15,573. 9 330,496. 281,668. 33,469. 15,359. Payroll taxes 10 Fees for services (non-employees): Management 71,682. 96,424. 23,112. 1,630. 14,099. 18,966. 4,546. 321. Accounting 1,437. 5,996. 4,458. 101. Professional fundraising services. See Part IV. line 17 83,757. 83,757. Investment management fees ..... Other. (If line 11g amount exceeds 10% of line 25, 1,072,707. 1,050,812. 21,417. 478. column (A) amount, list line 11g expenses on Sch O.) Advertising and promotion 12 218,284. 360,150. 131,207. 10,659. 13 Office expenses 46,496. 11,145. 34,565. 786. Information technology ..... 14 Royalties 15 1,162,678. 3,283. 1,159,395. 16 Occupancy 578,875. 571,611. 4,146. 3,118. 17 Travel 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 233,213. 8,717. 256,502. 14,572. Conferences, conventions, and meetings 19 20 Payments to affiliates \_\_\_\_\_ 21 159,978. 159,978. 22 Depreciation, depletion, and amortization ..... 46,415. 46,415. 23 Other expenses. Itemize expenses not covered 24 above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) 114,525. 38,381. 76,144. FURN./EQUIP./SOFTWARE **OUTREACH ACTIVITIES** 102,762. 102,762. 1,762. 1,762. LOSS ON ASSET DISPOSAL OVERHEAD ALLOCATION 1,208,429. -1,267,647. 59,218. All other expenses 10,782,509. 9,155,425. 1,230,847. 396,237. Total functional expenses. Add lines 1 through 24e 25 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)

Form 990 (2012)
Part X | Balance Sheet

Part X	Balance Sheet		
	Check if Schedule O contains a response to any question in this Part X		
		(A) Beginning of year	<b>(B)</b> End of year
1	Cash - non-interest-bearing		1 762
2	Savings and temporary cash investments		2 6,170,897
3	Pledges and grants receivable, net		з 12,233,340
4	Accounts receivable, net	78,809.	4 67,522
5	Loans and other receivables from current and former officers, directors,		
	trustees, key employees, and highest compensated employees. Complete		
	Part II of Schedule L		5
6	Loans and other receivables from other disqualified persons (as defined under		
	section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing		
	employers and sponsoring organizations of section 501(c)(9) voluntary		
	employees' beneficiary organizations (see instr). Complete Part II of Sch L		6
ets   7	Notes and loans receivable, net		7
Assets 8	Inventories for sale or use		8
9	Duran did assessed and defensed alcount		9 42,813
	a Land, buildings, and equipment: cost or other	,	
	basis. Complete Part VI of Schedule D 10a 1,501,640.		
	Less: accumulated depreciation 10b 830,457.		loc 671,183
11	Investments - publicly traded securities		20,358,765
12	Investments - other securities. See Part IV, line 11		12
13	Investments - program-related. See Part IV, line 11		13
14	Intangible assets		14
15	Other assets. See Part IV, line 11		15 300,000
16	Total assets. Add lines 1 through 15 (must equal line 34)		16 39,845,282
17	Accounts payable and accrued expenses		566,098
18	Grants payable		18
19	Deferred revenue		19
20	Tax-exempt bond liabilities		20
	Escrow or custodial account liability. Complete Part IV of Schedule D		21
<u> </u>	Loans and other payables to current and former officers, directors, trustees,		
21   22   22   22   22   23   23   24   25   25   25   25   25   25   25	key employees, highest compensated employees, and disqualified persons.		
دّ	Complete Part II of Schedule L		22
23	Secured mortgages and notes payable to unrelated third parties	1	23
24	Unsecured notes and loans payable to unrelated third parties	1	24
25	Other liabilities (including federal income tax, payables to related third		
	parties, and other liabilities not included on lines 17-24). Complete Part X of		
	Schedule D	598,886.	25 416,484
26	Total liabilities. Add lines 17 through 25	1,078,848.	26 982,582
	Organizations that follow SFAS 117 (ASC 958), check here ▶ X and		
မွ	complete lines 27 through 29, and lines 33 and 34.		
<u> </u>	Unrestricted net assets		23,744,811
28	Temporarily restricted net assets	17,130,169.	28 15,117,889
29	Permanently restricted net assets	2	29
בו	Organizations that do not follow SFAS 117 (ASC 958), check here ▶		
27 28 29 30 31 32 32 32 32 32 32 32 32 32 32 32 32 32	and complete lines 30 through 34.		
g 30	Capital stock or trust principal, or current funds	3	30
ğ 31	Paid-in or capital surplus, or land, building, or equipment fund	3	31
ਰ 32	Retained earnings, endowment, accumulated income, or other funds		32
ž   33	Total net assets or fund balances	38,316,318.	38,862,700
34	Total liabilities and net assets/fund balances	39,395,166.	39,845,282

Pa	Reconciliation of Net Assets						
	Check if Schedule O contains a response to any question in this Part XI	<u></u>	<u></u>				
			_				
1	Total revenue (must equal Part VIII, column (A), line 12)	1				85.	
2	Total expenses (must equal Part IX, column (A), line 25)	2				09.	
3	Revenue less expenses. Subtract line 2 from line 1	3				24.	
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4				18.	
5	Net unrealized gains (losses) on investments	5	2,	2,027,906.			
6	Donated services and use of facilities	6					
7	Investment expenses	7					
8	Prior period adjustments	8					
9	Other changes in net assets or fund balances (explain in Schedule O)	9				0.	
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,						
	column (B))	10	38,	86	2,7	00.	
Pa	rt XII Financial Statements and Reporting						
	Check if Schedule O contains a response to any question in this Part XII	<u></u>	<u></u>			Ш	
			_		Yes	No	
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		_				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Ο.					
2a	2a Were the organization's financial statements compiled or reviewed by an independent accountant?						
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	d on a					
	separate basis, consolidated basis, or both:						
	Separate basis Consolidated basis Both consolidated and separate basis						
b	Were the organization's financial statements audited by an independent accountant?		L	2b	X		
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basis,					
	consolidated basis, or both:						
	Separate basis Consolidated basis Both consolidated and separate basis						
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit,					
	review, or compilation of its financial statements and selection of an independent accountant?		L	2c	X		
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch	edule O.					
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle Audi	t				
	Act and OMB Circular A-133?			За		X	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ired audit	: [	T		_	
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits			3b		<u> </u>	
				Form	990	(2012)	

#### **SCHEDULE A**

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

CENTER FOR GLOBAL DEVELOPMENT

Employer identification number

52-2351337

Part I	Reason	for Public Char	<b>ity Status</b> (All organiz	ations mu	st complet	te this part	:.) See inst	tructions.					
he organ	ization is not a	a private foundation	because it is: (For lines 1	1 through	11, check	only one b	ox.)						
1	A church, co	nvention of churche	s, or association of chur	ches desc	ribed in <b>se</b>	ection 170	(b)(1)(A)(i)	).					
2			<b>'0(b)(1)(A)(ii).</b> (Attach Sc										
з 🗌			tal service organization			170(b)(1)	(A)(iii).						
4	•		operated in conjunction					(b)(1)(A)(ii	i). Enter t	the h	nospita	l's nan	ne.
	city, and stat								•		·		•
5	•		benefit of a college or ur	niversity ov	wned or or	perated by	a governi	mental uni	t describ	ed ir			
_	-	(b)(1)(A)(iv). (Comple	-	,	·	,	Ü						
6			ent or governmental unit	t describe	d in <b>sectio</b>	n 170(b)(	I)(A)(v).						
7 X			eives a substantial part					or from the	general	nuh	lic desi	cribed	in
	-	<b>b)(1)(A)(vi).</b> (Comple	· · · · · · · · · · · · · · · · · · ·	or its supp	ore monna	governine	intai anni c	7 110111 1110	gonorai	pub	110 GCG	onboa	
8			section 170(b)(1)(A)(vi).	(Complete	Part II \								
9 🗌			eives: (1) more than 33 1			rom contri	hutions m	nemhershi	n fees a	nd a	iross re	ceinte	from
<b>5</b>	-	•	nctions - subject to certa							_		-	
			axable income (less sect										
		509(a)(2). (Complete		liononita	ix) Holli bu	1311103303 6	acquired b	y the orga	iriization	aitei	ourie .	50, 15	J.
10			perated exclusively to te	et for publ	ic cafety 9	Soo <b>soctic</b>	n 500(a)(/	1)					
11	-		perated exclusively for the	•	•			-	v out the	nur	nneae	of one	or
	-	-	ations described in section						•		-		Oi
			organization and comple				.). Oee <b>sec</b>	20011 303(	<b>a)(0).</b> On	CCK	li le bo	\ IIIai	
	a Type I			ype III - Fu			d	Typ	e III - Nor	n-fur	nctiona	llv inte	arated
			at the organization is not		-	•						•	_
· —			han one or more publicly										
f		-	ten determination from t		-				)(a)(1) OI	3001	.1011 00	J(a)(2).	
•		rganization, check th											
a		,	nis box organization accepted ar						?				. —
g			lirectly controls, either al									Yes	No
			upported organization?							Г	11g(i)	1.00	110
	-		n described in (i) above?								11g(ii)	1	
			person described in (i) o								11g(iii)		
h			about the supported or							L	119(11)	/1	
"	i Tovide trie i	ollowing information	about the supported of	gariizatiori	(3).								
(!) Na	-f	(") FIN	(111) T f	(iv) Is the c	organization	(v) Did you	ı notify the	(vi) ls	the	(!!\	A		
` '	of supported anization	(ii) EIN	(iii) Type of organization (described on lines 1-9		sted in your			Lorganizátic	on in col. I	(VII)	Amoun	it ot mo oport	netary
orga	amzanon		above or IRC section		document?			(i) organiz	.?		Sul	ροιι	
			(see instructions))	Yes	No	Yes	No	Yes	No				
				<del> </del>	<del>                                     </del>	<del>                                     </del>							
					<u> </u>	<u> </u>		<u> </u>					
otal													

232021

Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2012

LHA For Paperwork Reduction Act Notice, see the Instructions for

#### Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sed	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	7,096,008.	11,892,769.	6,822,069.	16,982,661.	7,451,841.	50,245,348.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	7,096,008.	11,892,769.	6,822,069.	16,982,661.	7,451,841.	50,245,348.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						21,443,842.
6	Public support. Subtract line 5 from line 4.						28,801,506.
Sed	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
7	Amounts from line 4	7,096,008.	11,892,769.	6,822,069.	16,982,661.	7,451,841.	50,245,348.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources	535,693.	744,574.	1,250,265.	1,307,489.	671,704.	4,509,725.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV.)		10,216.	6,326.	87.		16,629.
11	<b>Total support.</b> Add lines 7 through 10						54,771,702.
12	Gross receipts from related activities,	etc. (see instruction	ons)			12 4	,475,995.
13	First five years. If the Form 990 is for	the organization's	first, second, third	d, fourth, or fifth ta	x year as a sectio	n 501(c)(3)	
	organization, check this box and stop	here					<b>&gt;</b> □
Sec	ction C. Computation of Publ	ic Support Pe	rcentage				
14	Public support percentage for 2012 (	ine 6, column (f) di	vided by line 11, c	olumn (f))		14	52.58 %
15	Public support percentage from 2011	Schedule A, Part	II, line 14			15	50.03 %
16a	33 1/3% support test - 2012. If the o	organization did no	t check the box or	line 13, and line 1	14 is 33 1/3% or n	nore, check this bo	
	stop here. The organization qualifies	as a publicly supp	orted organization				<b>▶</b> X
b	33 1/3% support test - 2011. If the o	organization did no	t check a box on li	ne 13 or 16a, and	line 15 is 33 1/3%	or more, check th	is box
	and stop here. The organization qual	ifies as a publicly s	supported organiza	ition			▶□
17a	10% -facts-and-circumstances tes	<b>t - 2012.</b> If the org	anization did not c	heck a box on line	13, 16a, or 16b,	and line 14 is 10%	or more,
	and if the organization meets the "fac	ts-and-circumstan	ces" test, check th	is box and <b>stop h</b>	<b>ere.</b> Explain in Pa	rt IV how the organ	ization
	meets the "facts-and-circumstances"	test. The organiza	tion qualifies as a p	oublicly supported	l organization		▶□
b	10% -facts-and-circumstances tes	<b>t - 2011.</b> If the org	anization did not c	heck a box on line	13, 16a, 16b, or	17a, and line 15 is	10% or
	more, and if the organization meets the	ne "facts-and-circu	mstances" test, ch	eck this box and	<b>stop here.</b> Explair	n in Part IV how the	
	organization meets the "facts-and-circ	cumstances" test.	The organization q	ualifies as a public	cly supported orga	anization	▶□
18	Private foundation. If the organization	n did not check a	box on line 13, 16a	ı, 16b, 17a, or 17b	, check this box a	and see instructions	s ▶ 🔲
			-				000 F7\ 0040

Schedule A (Form 990 or 990-EZ) 2012

#### Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support	iow, piedoc com	oloto i art II.,				
Calendar year (or fiscal year beginning in)	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
<b>1</b> Gifts, grants, contributions, and		, ,	, ,	` '		.,
membership fees received. (Do not						
include any "unusual grants.")						
2 Gross receipts from admissions,						
merchandise sold or services per-						
formed, or facilities furnished in						
any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that						
are not an unrelated trade or bus-						
iness under section 513						
4 Tax revenues levied for the organ-						
ization's benefit and either paid to						
or expended on its behalf						
5 The value of services or facilities						
furnished by a governmental unit to						
the organization without charge						
· · · · ·						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and						
3 received from disqualified persons <b>b</b> Amounts included on lines 2 and 3 received						
from other than disqualified persons that						
exceed the greater of \$5,000 or 1% of the						
amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6.)  Section B. Total Support						
		#10000	( ) 0040	( 1) 0044	( ) 0040	(O.T.)
Calendar year (or fiscal year beginning in)	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
9 Amounts from line 6						
dividends, payments received on						
securities loans, rents, royalties						
and income from similar sources						
<b>b</b> Unrelated business taxable income						
(less section 511 taxes) from businesses						
acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b,						
whether or not the business is						
regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital						
assets (Explain in Part IV.)						
<b>13</b> Total support. (Add lines 9, 10c, 11, and 12.)						
<b>14</b> First five years. If the Form 990 is for	the organization's	s first, second, thir	d, fourth, or fifth to	ax year as a sectio	on 501(c)(3) organiz	ation,
check this box and stop here						<u></u>
Section C. Computation of Public					1 1	
15 Public support percentage for 2012 (lin					15	<u>%</u>
16 Public support percentage from 2011					16	%
Section D. Computation of Inves					l l	
17 Investment income percentage for 201					17	%
18 Investment income percentage from 2					18	%
<b>19a 33 1/3% support tests - 2012.</b> If the o	•		•		*	
more than 33 1/3%, check this box an						
<b>b 33 1/3</b> % <b>support tests - 2011.</b> If the o	•			•	•	
line 18 is not more than 33 1/3%, chec			•		ŭ	
20 Private foundation. If the organization	ı did not check a	box on line 14, 19	a, or 19b, check th	his box and see in	structions	<b>&gt;</b> L

\*\* PUBLIC DISCLOSURE COPY \*\*

Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

#### **Schedule of Contributors**

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

**Employer identification number** 

2012

CENTER FOR GLOBAL DEVELOPMENT 52-2351337 Organization type (check one): Filers of Section: X 501(c)( 3) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. **Special Rules** For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year. contributions for use exclusively for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF),

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2012)

but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on Part I, line 2 of its Form 990-PF, to

certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization

Employer identification number

#### CENTER FOR GLOBAL DEVELOPMENT

52-2351337

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$2,500,000.	Person X Payroll Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$ <u>1,445,880</u> .	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$808,150.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4		\$	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$300,000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6		\$ 250,000.	Person X Payroll

Name of organization **Employer identification number** 

#### CENTER FOR GLOBAL DEVELOPMENT

52-2351337

Part II	Noncash Property (see instructions). Use duplicate copies of Part II	if additional space is needed.	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		-	
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		- - - -   \$	
		_	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		-	
		- - - - - - - - - - - -	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		-	
		_ _ _   \$	
		_   Ψ	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		-	
		- - - - - - - - - - - -	
(a) No. from	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
Part I		_	
		-	
202452 10 2		Schodula P (Form 6	90 990-F7 or 990-PF) (2012)

Name of organization Employer identification number CENTER FOR GLOBAL DEVELOPMENT 52-2351337 Exclusively religious, charitable, etc., individual contributions to section 501(c)(7), (8), or (10) organizations that total more than \$1,000 for the year. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter Part III the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once.) Use duplicate copies of Part III if additional space is needed. (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. `from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

#### **SCHEDULE C**

## (Form 990 or 990-EZ)

**Political Campaign and Lobbying Activities** 

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax), or Form 990-EZ, Part V, line 35c (Proxy Tax), then

•	Section 501(c)(4), (5), or (6) organiza	tions: Complete Part III.			
Nan	ne of organization			Empl	oyer identification number
		FOR GLOBAL DEVELO			52-2351337
Pa	art I-A Complete if the org	ganization is exempt und	er section 501(c)	or is a section 527 o	rganization.
2 3	Provide a description of the organize Political expenditures  Volunteer hours			<b>▶</b> \$	
		ganization is exempt und			
1	Enter the amount of any excise tax	incurred by the organization und	er section 4955	▶\$	
2	Enter the amount of any excise tax	<b>▶</b> \$			
	If the organization incurred a section				
	Was a correction made?				Yes No
	of "Yes," describe in Part IV.				(~\(0\)
	art I-C Complete if the org	•	• • • • • • • • • • • • • • • • • • • •		, , ,
	Enter the amount directly expended				
2	Enter the amount of the filing organ		•		
_	exempt function activities				
3	Total exempt function expenditures				
	line 17b	4400 DOL (			
	Did the filing organization file Form				
5	Enter the names, addresses and er made payments. For each organiza				
	contributions received that were pr				
	political action committee (PAC). If	• •		•	nto obgregated faria of a
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from	(e) Amount of political
	(a) Name	(b) Address	(C) LIN	filing organization's	contributions received and
				funds. If none, enter -0	promptly and directly
					delivered to a separate political organization.
					If none, enter -0
				1	•

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2012

LHA

Scriedule C (Form 990 or 990-EZ) 2012					JJIJJ/ Page Z			
-		exempt under section	n 501(c)(3) and fi	led Form 5768				
(election under sec A Check ► ☐ if the filing organiza		n affiliated group (and list i	n Part IV each affiliated	d group member's nam	e address FIN			
expenses, and sha			TT art TV cacit animatec	group member 3 han	ic, address, Eliv,			
		A and "limited control" pr	ovisions apply.					
Limi	its on Lobbying I			(a) Filing organization's totals	<b>(b)</b> Affiliated group totals			
1a Total lobbying expenditures to infl	uence public opir	nion (grass roots lobbying)						
<b>b</b> Total lobbying expenditures to infl				5,966.				
	c Total lobbying expenditures (add lines 1a and 1b)							
d Other exempt purpose expenditur	5,966. 10,776,543.							
	other exempt purpose expenditures     Total exempt purpose expenditures (add lines 1c and 1d)							
f Lobbying nontaxable amount. Ent	10,782,509. 689,125.							
If the amount on line 1e, column (a)		e lobbying nontaxable am		•				
Not over \$500,000		% of the amount on line 1e						
Over \$500,000 but not over \$1,00		00,000 plus 15% of the exc						
Over \$1,000,000 but not over \$1,5		75,000 plus 10% of the exc						
Over \$1,500,000 but not over \$17		25,000 plus 5% of the exce						
Over \$17,000,000	· · ·	000,000.						
g Grassroots nontaxable amount (er	nter 25% of line 1	f)		172,281.				
h Subtract line 1g from line 1a. If zei				0.				
i Subtract line 1f from line 1c. If zero	•			0.				
j If there is an amount other than ze	·							
reporting section 4911 tax for this				[	Yes No			
(Some organia	4-Yea zations that mad	r Averaging Period Under e a section 501(h) electio ee the instructions for line	Section 501(h) n do not have to com	plete all of the five				
	Lobbying E	xpenditures During 4-Ye	ar Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2009	<b>(b)</b> 2010	(c) 2011	( <b>d)</b> 2012	(e) Total			
2a Lobbying nontaxable amount	710,74	674,253.	665,599.	689,125.	2,739,719.			
<b>b</b> Lobbying ceiling amount (150% of line 2a, column(e))					4,109,579.			
c Total lobbying expenditures				5,966.	5,966.			
d Grassroots nontaxable amount	177,68	168,563.	166,400.	172,281.	684,930.			
e Grassroots ceiling amount (150% of line 2d, column (e))					1,027,395.			
				1				

Schedule C (Form 990 or 990-EZ) 2012

f Grassroots lobbying expenditures

(b)

(a)

#### Part II-B | Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For e	ach "Yes," response to lines 1a through 1i below, provide in Part IV a detailed description	(	(a)	(b)		
of the	e lobbying activity.	Yes	No	Amo	ount	
1 a	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:  Volunteers?  Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?					
С	Media advertisements?					
d	Mailings to members, legislators, or the public?					
	Publications, or published or broadcast statements?					
	Grants to other organizations for lobbying purposes?					
	Direct contact with legislators, their staffs, government officials, or a legislative body?					
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?					
	Other activities?					
	Total. Add lines 1c through 1i					
	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?					
	If "Yes," enter the amount of any tax incurred under section 4912					
	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?	504/	\			
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(4)	on 501(c	)(5), or se	ection		
	501(c)(6).					
				Yes	No	
1	Were substantially all (90% or more) dues received nondeductible by members?					
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?					
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?					
Pai	t III-B Complete if the organization is exempt under section 501(c)(4), secti 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered				2 io	
	answered "Yes."	i No, O	n (b) Pai	t III-A, III	ie 3, 15	
1	Dues, assessments and similar amounts from members		1			
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political					
	expenses for which the section 527(f) tax was paid).					
а	Current year		2a			
	Carryover from last year					
	Total					
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues					
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the ex					
	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and	political				
	expenditure next year?		4			
5	Taxable amount of lobbying and political expenditures (see instructions)		5			
Par	t IV Supplemental Information					
Com	plete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; P	art II-A (affil	liated group	list): Part II	-A line 2:	
	Part II-B, line 1. Also, complete this part for any additional information.	art ii / t (ariii	latou group	1101), 1 41111	, ii io 2,	
anan	art in b, line 1. Also, complete this part for any additional information.					

#### **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

## **Supplemental Financial Statements**

➤ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

➤ Attach to Form 990. ➤ See separate instructions.

2012
Open to Public Inspection

Name of the organization

CENTER FOR GLOBAL DEVELOPMENT

Employer identification number 52-2351337

Par	t I Organizations Maintaining Donor Advised	Funds or Other Similar Fund	s or Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, line 6	-	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in wri	ting that the assets held in donor advi	sed funds
	are the organization's property, subject to the organization's ex		
6	Did the organization inform all grantees, donors, and donor adv		
	for charitable purposes and not for the benefit of the donor or d		
Par			
1	Purpose(s) of conservation easements held by the organization		·
	Preservation of land for public use (e.g., recreation or edu	`	storically important land area
	Protection of natural habitat		tified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualified	d conservation contribution in the form	of a conservation easement on the last
	day of the tax year.		
	•		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b			•
С	Number of conservation easements on a certified historic struct		
d	Number of conservation easements included in (c) acquired after	er 8/17/06, and not on a historic struct	ture
	listed in the National Register		
3	Number of conservation easements modified, transferred, relea	sed, extinguished, or terminated by th	e organization during the tax
	year ▶		
4	Number of states where property subject to conservation easer	ment is located >	
5	Does the organization have a written policy regarding the period	dic monitoring, inspection, handling of	
	violations, and enforcement of the conservation easements it he	olds?	Yes
6	Staff and volunteer hours devoted to monitoring, inspecting, an	d enforcing conservation easements of	during the year 🕨
7	Amount of expenses incurred in monitoring, inspecting, and ent	forcing conservation easements during	g the year <b>&gt;</b> \$
8	Does each conservation easement reported on line 2(d) above s	satisfy the requirements of section 170	D(h)(4)(B)(i)
	and section 170(h)(4)(B)(ii)?		Yes
9	In Part XIII, describe how the organization reports conservation	easements in its revenue and expens	e statement, and balance sheet, and
	include, if applicable, the text of the footnote to the organization	n's financial statements that describes	the organization's accounting for
_	conservation easements.		
Par	t III Organizations Maintaining Collections of A		otner Similar Assets.
	Complete if the organization answered "Yes" to Form 99		
1a	If the organization elected, as permitted under SFAS 116 (ASC		
	historical treasures, or other similar assets held for public exhib	•	ance of public service, provide, in Part XIII,
	the text of the footnote to its financial statements that describe		
b	If the organization elected, as permitted under SFAS 116 (ASC		
	treasures, or other similar assets held for public exhibition, educ	cation, or research in furtherance of pu	iblic service, provide the following amounts
	relating to these items:		
	(i) Revenues included in Form 990, Part VIII, line 1		
	(ii) Assets included in Form 990, Part X		
2	If the organization received or held works of art, historical treasu		al gain, provide
	the following amounts required to be reported under SFAS 116	· -	<b>•</b> •
a	Revenues included in Form 990, Part VIII, line 1		
b	Assets included in Form 990, Part X		🏲 🠧

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2012

	t III Organizations Maintaining C	ollections of A	rt, Historical T	reasures, o	or Other	Similar .	Asset	<b>S</b> (contin	ued)
3	Using the organization's acquisition, accessi	on, and other record	ds, check any of th	e following tha	t are a sig	nificant use	of its o	collection	items
	(check all that apply):								
а	Public exhibition	d	I <u> </u> Loan or e>	change progra	ams				
b	Scholarly research	е	e U Other						
С	Preservation for future generations								
4	Provide a description of the organization's co	ollections and explai	n how they further	the organizati	on's exem	pt purpose	in Part	XIII.	
5	During the year, did the organization solicit o						_	,	
	to be sold to raise funds rather than to be ma							Yes	└── No
Pai	t IV Escrow and Custodial Arran reported an amount on Form 990, Par		ete if the organizat	ion answered '	"Yes" to Fo	orm 990, Pa	ırt IV, li	ne 9, or	
	Is the organization an agent, trustee, custodi	an or other intermed	diary for contribution	ons or other as	sets not ir	ncluded			
	on Form 990, Part X?							Yes	☐ No
b	If "Yes," explain the arrangement in Part XIII								
								Amount	
С	Beginning balance					1c			
	Additions during the year								
е	Distributions during the year								
f	Ending balance								
2a	Did the organization include an amount on Fo	orm 990, Part X, line	21?				🗀	Yes	□ No
	If "Yes," explain the arrangement in Part XIII.								
	t V Endowment Funds. Complete i								
		(a) Current year	(b) Prior year	(c) Two year	rs back (d	<b>1)</b> Three years	back	(e) Four	years back
1a	Beginning of year balance								
	Contributions								
С	Net investment earnings, gains, and losses								
d	Grants or scholarships								
	Other expenditures for facilities								
	and programs								
f	Administrative expenses								
g	End of year balance								
2	Provide the estimated percentage of the curr	rent year end baland	ce (line 1g, column	(a)) held as:					
а	Board designated or quasi-endowment		%						
b	Permanent endowment	<u>%</u>							
С	Temporarily restricted endowment ▶	%							
	The percentages in lines 2a, 2b, and 2c should	ıld equal 100%.							
За	Are there endowment funds not in the posse	ssion of the organiz	ation that are held	and administe	red for the	e organizatio	on	_	
	by:								Yes No
	(i) unrelated organizations							3a(i)	
	(ii) related organizations							3a(ii)	
b	If "Yes" to 3a(ii), are the related organizations	s listed as required o	on Schedule R?					3b	
4	Describe in Part XIII the intended uses of the	organization's endo	owment funds.						
Pai	t VI Land, Buildings, and Equipm	ent. See Form 990	), Part X, line 10.						
_	Description of property	(a) Cost or o basis (investr	1 ' '	st or other s (other)		cumulated eciation		(d) Book	value
1a	Land								
	Buildings								
	Leasehold improvements		6	05,113.	28	89,518	•	315	5,595.
	Equipment								
	Other		8	96,527.	54	40,939	•		5,588.
Tota	. Add lines 1a through 1e. (Column (d) must e	qual Form 990, Part	X, column (B), line	10(c).)		<b>&gt;</b>	. T	671	183.

Schedule D (Form 990) 2012

	DEVELOPMENT	

Part VII Investments - Other Securities. See Form 990, Part X, line 12.

(a) Description of Security of Category (including name of security)	(b) Book value	(c) Method of Va	aluation: Cost or end	a-or-year market value
(1) Financial derivatives				
(2) Closely-held equity interests				
(3) Other				
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
(l)				
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶				
Part VIII Investments - Program Related. Se				
(a) Description of investment type	(b) Book value	(c) Method of va	aluation: Cost or end	d-of-year market value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)	.=			
Part IX Other Assets. See Form 990, Part X, line				(h) Deelesselse
	Description			(b) Book value
(1)				
(2)				
(3)				
<u>(4)</u>				
(5)				
<u>(6)</u>				
(7)				
(8)				
(9)				
(10)  Total. (Column (b) must equal Form 990, Part X, col. (B) line	15)			
Part X Other Liabilities. See Form 990, Part X, I			······	
1. (a) Description of liability	116 23.	(b) Book value		
(1) Federal income taxes		(a) Dook raide		
(2) DEFERRED RENT		416,484.		
(3)		120,1010		
(4)				
(5)				
(6)				
(0) (7)	+			
(8)				
(9)				
(10)				
(11)				
Total. (Column (b) must equal Form 990, Part X, col. (B) line	25.)	416,484.		
2. FIN 48 (ASC 740) Footnote. In Part XIII, provide the tex			statements that ren	oorts the organization's
liability for uncertain tax positions under FIN 48 (ASC 7				

Schedule D (Form 990) 2012

		(Form 990) 2012 CENTER FOR GLOBAL DEVELOPME				2331337 Page 4	<u> </u>
Pai	t XI	Reconciliation of Revenue per Audited Financial Statemer	nts Wi	th Revenue per R	eturr	-	
1	Total r	evenue, gains, and other support per audited financial statements			1	11,388,017	•
2	Amou	nts included on line 1 but not on Form 990, Part VIII, line 12:					
а	Net ur	nrealized gains on investments	2a	2,027,906.			
b		ed services and use of facilities	2b				
С		eries of prior year grants					
d		(Describe in Part XIII.)	[				
е	Add lii	nes <b>2a</b> through <b>2d</b>			2e	2,027,906	•
3	Subtra	act line 2e from line 1			3	9,360,111	•
4		nts included on Form 990, Part VIII, line 12, but not on line 1:					
а	Invest	ment expenses not included on Form 990, Part VIII, line 7b	4a				
b		(Describe in Part XIII.)	4b	-59,126.			
С		nes <b>4a</b> and <b>4b</b>			4c	-59,126	
5	Total r	evenue. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 12.)			5	9,300,985	•
		Reconciliation of Expenses per Audited Financial Stateme			Retu	ırn	
1	Total e	expenses and losses per audited financial statements			1	10,841,635	•
2		nts included on line 1 but not on Form 990, Part IX, line 25:					
а	Donat	ed services and use of facilities	2a				
		rear adjustments	2b				
С		losses	1 1				
d	Other	(Describe in Part XIII.)	$\overline{}$				
е		nes <b>2a</b> through <b>2d</b>			2e	0	
3	Subtra	act line <b>2e</b> from line <b>1</b>			3	10,841,635	•
4		nts included on Form 990, Part IX, line 25, but not on line <b>1</b> :					
а	Invest	ment expenses not included on Form 990, Part VIII, line 7b	4a				
		(Describe in Part XIII.)	4b	-59,126.			
		nes <b>4a</b> and <b>4b</b>			4c	-59,126	
5	Total e	expenses. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 18.)			5	10,782,509	•
		Supplemental Information					
Com	plete th	is part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III,	lines 1	a and 4; Part IV, lines 1	b and	2b; Part V, line 4; Part	
X, lin	e 2; Раі	t XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to	orovide	any additional informat	ion.		
		, LINE 2: IN JUNE 2006, THE FINANCIAL A				S BOARD	
(F	ASB)	RELEASED FASB ASC 740-10, INCOME TAXES	, TI	HAT PROVIDES	GU	IDANCE FOR	
REI	PORT	ING UNCERTAINTY IN INCOME TAXES. FOR TH	E YI	EAR ENDED DE	CEM	BER 31,	
201	12,	CGD HAS DOCUMENTED ITS CONSIDERATION OF	'FAS	SB ASC 740-1	0 A	ND	
DETERMINED THAT NO MATERIAL UNCERTAIN TAX POSITIONS QUALIFY FOR EITHER							
	-						
REC	COGN	ITION OR DISCLOSURE IN THE FINANCIAL ST	ATE	MENTS. THE F	EDE	RAL FORM	_
00	· -	ETTIEN OF ORGANIZATION EXEMPT FROM INCOM			ı om	шо	
991	ıR	BUTTEN OF ORGANIZATION BXBMPT BROW INCOM	LH: 'I'A	X IS SHRJE	יויי).	'l'( )	

Schedule D (Form 990) 2012

EXAMINATION BY THE INTERNAL REVENUE SERVICE, GENERALLY FOR THREE YEARS

# SCHEDULE J (Form 990)

Department of the Treasury

Internal Revenue Service

## **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

► Attach to Form 990. See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Part I Questions Regarding Compensation

CENTER FOR GLOBAL DEVELOPMENT

Employer identification number 52-2351337

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments  Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors,			
	trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	Х	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee			
	☐ Independent compensation consultant ☐ Compensation survey or study			
	Form 990 of other organizations  X Approval by the board or compensation committee			
	трина, по тако и доменто и			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		Х
	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		Х
	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		Х
	Any related organization?	5b		Х
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		Х
	Any related organization?	6b		Х
	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments			
	not described in lines 5 and 6? If "Yes," describe in Part III	7	Х	
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		Х
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53 4958-6(c)?	9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2012

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

<b>(A)</b> Name and Title		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported as deferred
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	Dellellis	(15)(1)-(15)	in prior Form 990
(1) NANCY BIRDSALL	(i)	217,353.	100,000.	0.	40,260.	0.	357,613.	0.
PRESIDENT	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) ELLEN MACKENZIE	(i)	177,795.	0.	0.	27,297.	12,091.	217,183.	0.
CHIEF FINANCIAL OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) SARAH MARCHAL MURRAY	(i)	141,792.	0.	0.	21,246.	0.	163,038.	0.
DIR. INST. ADV. & BOARD SECRETARY	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) LAWRENCE MACDONALD	(i)	206,044.	0.	0.	31,217.	12,091.	249,352.	0.
VICE PRESIDENT	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) TODD MOSS	(i)	205,560.	0.	0.	31,967.	12,091.	249,618.	0.
VICE PRESIDENT	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) ALAN GELB	(i)	186,747.	0.	0.	27,306.	0.	214,053.	0.
SENIOR FELLOW	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) MEAD OVER	(i)	181,009.	0.	0.	26,466.	0.	207,475.	0.
SENIOR FELLOW	(ii)	0.	0.	0.	0.	0.	0.	0.
(8) LILIANA ROJAS SUAREZ	(i)	180,481.	0.	0.	27,072.	4,769.	212,322.	0.
SENIOR FELLOW	(ii)	0.	0.	0.	0.	0.	0.	0.
(9) VIJAYA RAMACHANDRAN	(i)	180,403.	0.	0.	27,187.	4,262.	211,852.	0.
SENIOR FELLOW	(ii)	0.	0.	0.	0.	0.	0.	0.
(10) AMANDA GLASSMAN	(i)	178,525.	0.	0.	26,732.	0.	205,257.	0.
SENIOR FELLOW	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Part III Supplemental Information						
Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.						
PART I, LINE 7: NANCY BIRDSALL RECEIVED A PERFORMANCE/MERIT BASED						
BONUS OF \$100,000.						

#### SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2012
Open to Public Inspection

Name of the organization

CENTER FOR GLOBAL DEVELOPMENT

Employer identification number 52-2351337

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

ENGAGES POLICY MAKERS AND THE PUBLIC TO INFLUENCE THE POLICIES OF THE

U.S. AND OTHER RICH COUNTRIES AND SUCH INSTITUTIONS AS THE WORLD BANK,

IMF AND WTO TO IMPROVE THE ECONOMIC AND SOCIAL DEVELOPMENT PROSPECTS IN

POOR COUNTRIES.

FORM 990, PART VI, SECTION B, LINE 11: THE ORGANIZATION'S FORM 990 WAS

PREPARED BY OUTSIDE ACCOUNTANTS WITH ASSISTANCE FROM THE ORGANIZATION'S

EXECUTIVE MANAGEMENT. THE AUDIT COMMITTEE THEN REVIEWED THE 990. THE 990

WAS POSTED TO A SECURE WEBSITE AND THE LOGIN INFORMATION EMAILED TO THE

GOVERNING BODY (BOARD OF DIRECTORS) FOR COMMENTS AND REVIEW BEFORE

FINALIZING AND SIGNING.

FORM 990, PART VI, SECTION B, LINE 12C: FOR EMPLOYEES, WORK PERFORMED IN A PROFESSIONAL CAPACITY OUTSIDE CGD WHICH MAY INTERSECT WITH THE ORGANIZATION'S MISSION MUST BE CLEARED BY THE PRESIDENT IN WRITING. BOARD MEMBERS ARE REQUIRED TO SIGN A RENEWAL CONFLICT OF INTEREST POLICY STATEMENT EACH YEAR. EMPLOYEES ARE ADVISED ANNUALLY TO NOTIFY MANAGEMENT OF ANY NEW POTENTIAL CONFLICTS. SPECIFIC CASES OF CONFLICTS ARE ADDRESSED IN THE POLICY. CONFLICTS ARE ADDRESSED BY THE PRESIDENT OR THE BOARD OF DIRECTORS.

FORM 990, PART VI, SECTION B, LINE 15A: THE COMPENSATION COMMITTEE OF THE
BOARD DETERMINES THE PRESIDENT'S ANNUAL SALARY AND BONUS. THE ORGANIZATION
HIRED AN OUTSIDE CONSULTANT WHO SPECIALIZES IN COMPENSATION SURVEYS FOR
WASHINGTON AREA NON-PROFITS, SPECIFICALLY THINK TANKS. THE LAST REVIEW OF
LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Schedule O (Form 990 or 990-EZ) (2012)

232211 01-04-13

CENTER FOR GLOBAL DEVELOPMENT	52-2351337
THE PRESIDENT TOOK PLACE IN FEBRUARY 2013. FOR OTHER OFFI	CERS AND KEY
EMPLOYEES, THE ORGANIZATION BASES SALARIES OFF OF A COMPE	NSATION STUDY
CUSTOM-PREPARED FOR CGD, AS WELL AS AN ANNUAL COMPENSATIO	N STUDY THAT
FOCUSES STRICTLY ON THINK THANKS.	
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FORM 990, PART VI, SECTION C, LINE 19: THE ORGANIZATION M	AKES ITS
FINANCIAL STATEMENTS, GOVERNING DOCUMENTS AND CONFLICT OF	INTEREST POLICIES
AVAILABLE TO THE PUBLIC UPON REQUEST.	

Note. Only complete Part II if you have already been granted an automatic 3-month extension on a previously filed Form 8888.    Vote. Only complete Part II if you have already been granted an automatic 3-month extension on a previously filed Form 8888.   Vote. Only complete Part II if you have line are already been granted an automatic 3-month extension on a previously filed Form 8888.   Vote. Only complete Part II if you have line are already been granted an automatic 3-month extension on a previously filed Form 8888.   Vote. Only file the original (no copies needed).   Vote or print   Can't Form 1904   Vote or print   Vote or p	Form 8868 (Rev. 1-2013)					Page <b>2</b>	
Note, Only complete Part II if you have already been granted an automatic 3-month extension on a previously filed Form 8868.  Part II Additional (Not Automatic) 3-Month Extension of Time. Only file the original (no copies needed).  Part II Additional (Not Automatic) 3-Month Extension of Time. Only file the original (no copies needed).  Part II Additional (Not Automatic) 3-Month Extension of Time. Only file the original (no copies needed).  Part II Additional (Not Automatic) 3-Month Extension of Time. Only file the original (no copies needed).  Part II Additional (Not Automatic) 3-Month Extension of Time. Only file the original (no copies needed).  Part II Additional (Not Automatic) 3-Month Extension of Time. Only file the original (no copies needed).  Part II Additional (Not Automatic) 3-Month Extension of Time. Only file the original (no copies needed).  Part II Additional (Not Automatic) 3-Month Extension of Time. Only file the original (no copies needed).  Part II Additional (Not Automatic) 3-Month Extension or Time. Only file the original (no copies needed).  Part II Additional (Not Automatic) 3-Month Extension or Time. Only file the original (no copies needed).  Part II Additional (Not Automatic) 3-Month Extension or Time. Only file the original (no copies needed).  Part II Additional (Not Automatic) 3-Month Extension or Time. Only file the original (not copies needed).  Part II Additional (Not Automatic) 3-Month Extension or State II Additional (Not Automatic) 3-Month II Additional		h Extension.	complete only Part II and check this	s box			
Part II   Additional (Not Automatic) 3-Month Extension of Time. Only file the original (no copies needed).							
Enter filer's identifying number, see instructions	<ul> <li>If you are filing for an Automatic 3-Month Extension, cor</li> </ul>	nplete only Pa	art I (on page 1).				
Name of exempt organization or other filer, see instructions   Employer identification number (EIN) or wint   its by the content of the property of	Part II Additional (Not Automatic) 3-Mont	h Extensio	<b>n of Time.</b> Only file the origin	al (no c	opies need	ded).	
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Line by time   Line	Type or Name of exempt organization or other filer, see in	nstructions		Employe	r identificatio	n number (EIN) or	
Number, streat, and room or suits no. If a P.O. box, see instructions.  8 00 MASSACHUSETTS AVENUE, N.W., No. 3 FL  City, town or post office, state, and 2/P code. For a foreign address, see instructions.  WASHINGTON, DC 20036  Cinter the Return code for the return that this application is for (file a separate application for each return)  Papilication  Return Code  Form 990 or Form 990 EZ  Code  Co	print						
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Application s For Code form 990 or Form 990-EZ    O1	City, town or post office, state, and ZIP code. Fo	r a foreign add	Iress, see instructions.				
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Form 990-PF    O4	Form 990-BL	02	Form 1041-A			08	
Form 990-T (sec. 401(a) or 408(a) trust)  05	Form 4720 (individual)	03	Form 4720			09	
Form 990-T (trust other than above)  5TOP! Do not complete Part II if you were not already granted an automatic 3-month extension on a previously filed Form 8868.  ELLEN MACKENZIE - 1800 MASSACHUSETTS AVENUE, N.W., NO. 3  The books are in the care of ▶ FL - WASHINGTON, DC 20036  Telephone No.▶ 202-416-4062 FAX No.▶  If the organization does not have an office or place of business in the United States, check this box ▶ If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) If it is for the whole group, check this box ▶ Int it is for part of the group, check this box ▶ Int it is for part of the group, check this box NoVEMBER 15, 2013.  For calendar year 2012, or other tax year beginning For calendar year 2012, or other tax year beginning ADDITIONAL TIME IS REQUIRED TO FILE A COMPLETE AND ACCURATE RETURN.  Ba If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.  Ba If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit and any amount paid previously with Form 8868.  C Balance due. Subtract line 8b from line 8a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.  Signature and Verification must be completed for Part II only.  Inder penalties of perjury, I declare that I have examined this form, inform.  Final return Fi	Form 990-PF	04	Form 5227	10			
STOP! Do not complete Part II if you were not already granted an automatic 3-month extension on a previously filed Form 8868.  ELLEN MACKENZIE - 1800 MASSACHUSETTS AVENUE, N.W., NO. 3  The books are in the care of ► FL - WASHINGTON, DC 20036  Telephone No. ► 202-416-4062 FAX No. ►  If the organization does not have an office or place of business in the United States, check this box	Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069				
ELLEN MACKENZIE - 1800 MASSACHUSETTS AVENUE, N.W., NO. 3  The books are in the care of ▶ FL - WASHINGTON, DC 20036  Telephone No.▶ 202-416-4062	Form 990-T (trust other than above)						
4 I request an additional 3-month extension of time until  For calendar year 2012, or other tax year beginning  If the tax year entered in line 5 is for less than 12 months, check reason:  Change in accounting period  7 State in detail why you need the extension  ADDITIONAL TIME IS REQUIRED TO FILE A COMPLETE AND ACCURATE RETURN.  8a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.  8a \$ 0.  If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit and any amount paid previously with Form 8868.  C Balance due. Subtract line 8b from line 8a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.  Signature and Verification must be completed for Part II only.  Under penalties of perjury, I declare that I have examined this form, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete, and that I am authorized to prepare this form.  Title ▶ CPA  Date ▶	<ul> <li>The books are in the care of ► FL - WASHING Telephone No. ► 202-416-4062</li> <li>If the organization does not have an office or place of bus</li> </ul>	TON, DC _ iness in the Ur	20036  FAX No. ►			▶ □	
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